

Financial Statements

December 31, 2024 and 2023

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Nonprofit Accounting & Consulting Specialists

Independent Auditors' Report

Board of Directors Friends of Katahdin Woods & Waters Portland, Maine

Opinion

We have audited the accompanying consolidated financial statements of Friends of Katahdin Woods & Waters (the "Organization"), which comprise the statements of financial position as of December 31, 2024 and 2023, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Friends of Katahdin Woods & Waters as of December 31, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Friends of Katahdin Woods & Waters and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Friends of Katahdin Woods & Waters' ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such
 procedures include examining, on a test basis, evidence regarding the amounts and disclosures
 in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion of the effectiveness of Friends of Katahdin Woods & Waters' internal control. Accordingly,
 no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Friends of Katahdin Woods & Waters' ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

As stated in the opinion section of this report, the financial statements of Friends of Katahdin Woods & Waters present fairly, in all material respects, the financial position of Friends of Katahdin Woods & Waters as of December 31, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

PGM, LLC Biddeford, Maine May 16, 2025

Statements of Financial Position

December 31, 2024 and 2023

	2024	2023
ASSETS		
Current Assets		
Cash and cash equivalents	\$ 871,968	\$ 2,330,066
Grants and contracts receivable	62,764	75,000
Unconditional promises to give receivable- current portion	245,167	106,450
Total Current Assets	1,179,899	2,511,516
Property and Equipment		
Buildings	203,475	203,475
Equipment	3,827	3,827
	207,302	207,302
Less accumulated depreciation	(38,133)	(32,915)
Property and Equipment, Net	169,169	174,387
Other Assets		
Unconditional promises to give receivable, less current portion, net	209,108	115,594
Security deposit	675	675
Total Other Assets	209,783	116,269
Total Assets	\$ 1,558,851	\$ 2,802,172
LIABILITIES AND NET ASSETS		
Current Liabilities		
Accounts payable	\$ 215,795	\$ 502,508
Accrued payroll and payroll taxes	55,278	48,946
Deferred revenue	45,000	114,000
Total Current Liabilities	316,073	665,454
Net Assets		
Without donor restrictions	656,784	594,358
With donor restrictions	585,994	1,542,360
Total Net Assets	1,242,778	2,136,718
Total Liabilities and Net Assets	\$ 1,558,851 ————————————————————————————————————	\$ 2,802,172

Statement of Activities

	hout donor strictions	With donor restrictions		Total
Revenue and Other Support				
Grants	\$ 224,237	\$	136,240	\$ 360,477
Service contracts	130,120			130,120
Contributions	454,432		1,753,166	2,207,598
Events revenue less direct expenses of \$25,302	85,812			85,812
In-kind	14,084			14,084
Interest income	1,471			1,471
Total Revenue and Other Support - Before				
Net Assets Released From Restriction	910,156		1,889,406	2,799,562
Net Assets Released From Restriction				
Satisfaction of time and purpose restrictions	 2,845,772		(2,845,772)	
Total Revenue and Other Support	 3,755,928		(956,366)	 2,799,562
Expenses				
Program services	3,039,139			3,039,139
General and administrative	333,691			333,691
Fundraising	320,672			320,672
Total Expenses	3,693,502			3,693,502
Change in Net Assets	62,426		(956,366)	(893,940)
Net Assets, Beginning of Year, Restated	 594,358		1,542,360	 2,136,718
Net Assets, End of Year	\$ 656,784	\$	585,994	\$ 1,242,778

Statement of Activities

	Without donor restrictions		With donor restrictions		Total
Revenue and Other Support	-				
Grants	\$	376,849	\$	75,625	\$ 452,474
Service contracts		37,746			37,746
Contributions		366,791		998,365	1,365,156
Events revenue less direct expenses of \$5,067		67,010			67,010
In-kind		14,769			14,769
Interest income		3,090		(26)	3,064
Other income		200			200
Total Revenue and Other Support - Before					
Net Assets Released From Restriction		866,455		1,073,964	1,940,419
Net Assets Released From Restriction					
Satisfaction of time and purpose restrictions		2,863,217		(2,863,217)	
Total Revenue and Other Support		3,729,672		(1,789,253)	 1,940,419
Expenses					
Program services		3,262,086			3,262,086
General and administrative		360,252			360,252
Fundraising		152,901			152,901
Total Expenses		3,775,239			3,775,239
Change in Net Assets		(45,567)		(1,789,253)	(1,834,820)
Net Assets, Beginning of Year		639,925		3,331,613	3,971,538
Net Assets, End of Year, Restated	\$	594,358	\$	1,542,360	\$ 2,136,718

Statement of Functional Expenses

	rogram Services		General and Administrative Fun				Fundraising		Total	
Personnel										
Salaries & wages	\$ 174,292	\$	203,497	\$	115,963	\$	493,752			
Payroll taxes	14,118		15,437		8,978		38,533			
Benefits	 24,427		31,414		16,224		72,065			
Total Personnel	 212,837		250,348		141,165		604,350			
Professional Fees										
Management consultant			17,978		10,000		27,978			
Accounting			15,600				15,600			
Event contractors					20,531		20,531			
Educators	31,058						31,058			
Database			1,125				1,125			
Payroll processing			2,197				2,197			
Total Professional Fees	31,058		36,900		30,531		98,489			
Other Expenses										
Rent & utilities			16,631				16,631			
Facility	45,891						45,891			
Design, construction	1,558,902				3,200		1,562,102			
Telephone			3,220				3,220			
Equipment	73,718		1,841				75,559			
Subscriptions	1,614		3,387				5,001			
Membership			1,200				1,200			
Conferences & meetings	5,982		3,336		11,197		20,515			
Insurance			18,223				18,223			
Compliance & registration	202		12,725		280		13,207			
Printing	1,792		312		9,480		11,584			
Postage	39		417		4,025		4,481			
Outreach & communications	12,980				146		13,126			
Bank charges & fees			287		2,677		2,964			
Office supplies	9,660		770		1,559		11,989			
Food	5,797		2,108		44,627		52,532			
Mileage & travel	29,584		5,795		8,579		43,958			
Lodging	1,046		783		12,068		13,897			
Depreciation	5,218						5,218			
Grants to others	1,007,284		50		41,259		1,048,593			
Merchandise	3,688						3,688			
Uncollectible pledges	3,000						3,000			
In-kind	14,084						14,084			
Total Other Expenses	2,780,481		71,085		139,097		2,990,663			
Indirect Expenses	14,763	_	(24,642)		9,879	_				
Total Expenses	\$ 3,039,139	\$	333,691	\$	320,672	\$	3,693,502			

Statement of Functional Expenses

	Program Services		General and Administrative				Total
Personnel							
Salaries & wages	\$	170,609	\$	214,715	\$	119,496	\$ 504,820
Payroll taxes		13,798		16,552		9,479	39,829
Benefits		11,137		33,258		6,740	51,135
Total Personnel		195,544		264,525		135,715	595,784
Professional Fees							
Management consultant		5,001		26,897			31,898
Accounting				13,300			13,300
Event contractors		14,201					14,201
Educators		28,793					28,793
Database				1,125			1,125
Payroll processing				1,926			1,926
Total Professional Fees		47,995		43,248			91,243
Other Expenses							
Rent & utilities				17,951			17,951
Facility		26,901					26,901
Design, construction		2,852,998					2,852,998
Telephone				3,354			3,354
Equipment		21,201		3,182			24,383
Subscriptions		1,500		3,432			4,932
Membership		300		1,305			1,605
Conferences & meetings		5,307		1,900		250	7,457
Insurance				15,779			15,779
Compliance & registration		300		9,465			9,765
Printing		6,733		1,082		5,930	13,745
Postage		1,921		373		1,605	3,899
Outreach & communications		22,241		619		34	22,894
Bank charges & fees		25		417		1,818	2,260
Office supplies		5,607		580			6,187
Food		11,543		4,161			15,704
Mileage & travel		20,529		5,539		793	26,861
Lodging		9,174		913			10,087
Depreciation		5,218					5,218
Grants to others		1,463					1,463
In-kind		14,769					14,769
Total Other Expenses		3,007,730		70,052		10,430	3,088,212
Indirect Expenses		10,817		(17,573)		6,756	
Total Expenses	\$	3,262,086	\$	360,252	\$	152,901	\$ 3,775,239

Statements of Cash Flows

Years Ended December 31, 2024 and 2023

	2024			2023		
Cash flows from operating activities:						
Change in net assets	\$	(893,940)	\$	(1,834,820)		
Adjustments to reconcile change in net assets to						
net cash flows from operating activities:						
Depreciation		5,218		5,218		
Uncollectible pledges		3,000				
(Increase) decrease in operating assets:						
Grants and contracts receivable		12,236		125,500		
Prepaid expenses				3,875		
Contributions receivable		(235,231)		349,347		
(Decrease) increase in operating liabilities:						
Accounts payable		(286,713)		252,508		
Accrued payroll and payroll taxes		6,332		10,407		
Deferred revenue		(69,000)		(96,000)		
Total adjustments		(564,158)		650,855		
Net cash flows from operating activities		(1,458,098)		(1,183,965)		
Net decrease in cash and cash equivalents		(1,458,098)		(1,183,965)		
Cash and cash equivalents, beginning of year		2,330,066		3,514,031		
Cash and cash equivalents, end of year	\$	871,968	\$	2,330,066		

December 31, 2024 and 2023

NOTE 1 - ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

Friends of Katahdin Woods & Waters is a membership organization made up of individuals who are committed to working alongside the National Park Service to help protect, preserve and promote all that is special about Katahdin Woods and Waters National Monument.

Learn more about the Friends of Katahdin Woods & Waters at www.friendsofkww.org.

Basis of Accounting and Presentation

The financial statements for the Organization have been prepared using the accrual method of accounting in accordance with accounting principles generally accepted in the United States of America (GAAP).

Net Assets

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor- or grantor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported, as follows:

Net Assets without Donor Restrictions – Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.

Net Assets with Donor Restrictions – Net assets subject to donor-or certain grantor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Gifts of long-lived assets and gifts of cash restricted for the acquisition of long-lived assets are recognized as revenue when the assets are placed in service. Donor-imposed restrictions are released when a restriction expires; that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled or both.

Cash and Cash Equivalents

Friends of Katahdin Woods & Waters maintains cash accounts with various commercial banks. Accounts at the banks are guaranteed by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 per institution. At various times throughout the year and at year end, Friends of Katahdin Woods & Waters had cash balances in excess of FDIC insurance. Friends of Katahdin Woods & Waters believes it is not exposed to any significant credit risk on its cash balances. The uninsured balance at December 31, 2024 was approximately \$284,000.

For purposes of the statement of cash flows, Friends of Katahdin Woods & Waters considers all cash and other highly liquid investments with initial maturities of three months or less to be cash equivalents.

Accounts Receivable

Accounts receivable represents amounts due to the Organization for service or other similar revenues. The Organization uses the aging schedule methodology to determine uncollectible accounts receivable on a pooled basis where similar risk characteristics exist. The Organization has evaluated past historical loss information along with customers' financial condition and current economic conditions in determining the credit losses. The Organization deemed no allowance was necessary at December 31, 2024 and 2023.

December 31, 2024 and 2023

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES-CONTINUED

Revenue Recognition

Grant and Contract Revenue

Grant and contract revenues are recognized as earned or attributable to the period in which specific terms of the funding agreement are satisfied and to the extent that expenses have been incurred for the purposes specified by the funding source. Grants and contracts for which amounts have been received but are conditioned upon certain performance requirements or incurrence of allowable qualifying expenses or events are recorded as deferred revenue and recognized as revenue when the conditions have been met. Grant and contract revenue earned but not yet received is recorded as grants and contracts receivable.

Contribution Revenue

Contributions, including promises to give, are considered conditional or unconditional, depending on the nature and existence of any donor or grantor conditions. A contribution or promise to give contains a donor or grantor condition when both of the following are present:

- An explicit identification of a barrier, that is more than trivial, that must be overcome before the revenue can be earned and recognized.
- An implicit right of return of assets transferred or a right of release of a donor or grantor's obligation to transfer assets promised, if the condition is not met.

Conditional contributions are recognized when the barrier(s) to entitlement are overcome. Unconditional contributions are recognized as revenue when received.

Unconditional contributions or conditional contributions in which the conditions have been substantially met or explicitly waived by the donor are recorded as support with or without donor restrictions, depending on the existence and nature of any donor restrictions.

In-Kind Contributions

Contributed nonfinancial assets include donated professional services, supplies, and other in-kind contributions which are recorded at the respective fair values of the good or services received at the date of donation.

Property and Equipment

Property and equipment are stated at cost or estimated fair value if donated. Friends of Katahdin Woods & Waters capitalizes all expenditures in excess of \$1,000 with a life of more than one year. Depreciation of property and equipment is computed on a straight-line basis over their estimated useful lives varying from three to thirty years. Depreciation expense was \$5,218 for the years ended December 31, 2024 and 2023.

Prior Period Adjustment

Net assets without donor restrictions and equipment decreased at December 31, 2023 by \$20,446. There The Organization capitalized rather than expensed equipment that was donated to National Park Service.

December 31, 2024 and 2023

NOTE 1 – ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES-CONTINUED

Functional Allocation of Expenses

The Organization allocates expenses on a functional basis among its programs and supporting services. Supporting services are those related to operating and managing the Organization and its programs on a day-to-day basis and are composed of the following:

General and administrative – includes all activities related to the Organization's internal management and accounting for program services.

Fundraising – includes all activities related to maintaining contributor information, writing grant proposals, distribution of materials and other similar projects related to the procurement of funds for the Organization's programs.

Expenses that can be identified with a specific program or supporting service are allocated directly to those classifications. Expenses that are attributed to more than one program or supporting function require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include salaries and wages, benefits, and payroll taxes, which are allocated on the basis of actual time and effort.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses in the reporting period. Actual results could differ from these estimates.

Income Taxes

The Organization is classified as a public charity exempt from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code and has been determined not to be a private foundation within the meaning of Section 509(a) of the Code.

Management has evaluated the Organization's tax positions and concluded that, as of December 31, 2024 and 2023, it has not taken any tax positions that would require the recording of any additional tax liability, nor does it believe that there are any unrealized tax benefits that would either increase or decrease within the next twelve months. The Organization is subject to U.S. federal and state examinations by taxing authorities for three years after the filing of the Organization's return.

NOTE 2 – LIQUIDITY AND AVAILABILITY

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the balance sheet date, comprise the following:

	2024	2023
Cash and cash equivalents	\$ 740,249	\$ 1,009,750
Accounts receivable	 62,764	75,000
	\$ 803,013	\$ 1,084,750

December 31, 2024 and 2023

NOTE 3 – CONTRIBUTIONS RECEIVABLE

Unconditional promises to give are estimated to be collected as follows at December 31,

	2024		2023	
Within one year	\$	245,167	\$	106,450
In one to five years		229,564		127,896
		474,731		234,346
Less discount to net present value at 3%		(20,456)		(12,302)
	\$	454,275	\$	222,044

Promises to give appear as follows in the statement of financial position:

	2024	2023
Contributions receivable, current portion	\$ 245,167	\$ 106,450
Contributions receivable, net, long-term	209,108	115,594
	\$ 454,275	\$ 222,044

NOTE 4 - OPERATING LEASE

The Organization leases property in Patten Maine on a month-to-month basis. Rent expense totaled \$11,414 and \$8,640 for the years ended December 31, 2024 and 2023, respectively.

NOTE 5 - DONATED PROFESSIONAL SERVICES AND MATERIALS

The Organization received donated professional services and materials as follows during the years ended December 31:

2024

Donation	Revenue Recognized	Utilization in Program	Donor Restrictions	Valuation Techniques
Print and Web Advertisements	\$ 255	Fundraising	None	Market Value
Various items	13,829	Fundraising	Silent Auction	Market Value
Total	\$ 14,084			
2023 Donation	Revenue Recognized	Program Utilized	Donor Restrictions	Valuation Techniques
Advertisements	\$ 9,879	Fundraising	None	Market Value
Various items	4,890	Fundraising	Silent Auction	Market Value
Total	\$ 14,769			
Donation Print and Web Advertisements Various items	\$ 9,879 4,890	Utilized Fundraising	Restrictions	Market Value

December 31, 2024 and 2023

NOTE 6 - NET ASSETS

Net assets with donor purpose restrictions are comprised of the following at December 31:

	2024	2023
Capital Campaign	\$ 566,333	\$ 1,518,654
National Park Service	13,705	17,750
Patten House Operations	2,112	2,112
Road Maintenance	 3,844	3,844
Total	\$ 585,994	\$ 1,542,360

The sources of net assets released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of events specified by the donors were as follows for the years ended December 31:

2024	2023
\$ 2,518,821	\$ 2,545,198
140,285	57,875
	3,215
	263
186,666	256,666
\$ 2,845,772	\$ 2,863,217
	\$ 2,518,821 140,285 186,666

Releases include amounts for capital items that are not included on the balance sheet of the Organization. These funds have been transferred to the National Park System to be used for the specified purpose.

NOTE 7 – DEFERRED REVENUE

Deferred revenue consists of contributions with the right of return. Changes in deferred revenue for the fiscal years ended December 31 are as follows:

	2023		Contributions		Expenditures		2024	
Deferred Grant Revenue	\$	114,000	\$	45,000	\$	(114,000)	\$	45,000
Total	\$	114,000	\$	45,000	\$	(114,000)	\$	45,000
		2022	Contributions		Expenditures		2023	
Deferred Grant Revenue	\$	210,000	\$	64,000	\$	(160,000)	\$	114,000
Total	\$	210,000	\$	64,000	\$	(160,000)	\$	114,000

December 31, 2024 and 2023

NOTE 8- RELATED PARTY

EFI is the reserved rights holder on Visitor Contact Station. FKWW is fundraising per a collaboration agreement between the two entities. A board member is the President/Executive Director of EPI Monument Projects L3C, which is a wholly owned subsidiary of Elliotsville Foundation, Inc. (the board member is also the ED/Pres of Elliotsville Foundation). Total funding for 2024 and 2023 was \$1,812,738 and \$362,303, respectively.

NOTE 9 - SUBSEQUENT EVENTS

Management has made an evaluation of subsequent events to and including May 16, 2025, which was the date the financial statements were available to be issued and determined that any subsequent events that would require recognition or disclosure have been considered in the preparation of the financial statements.